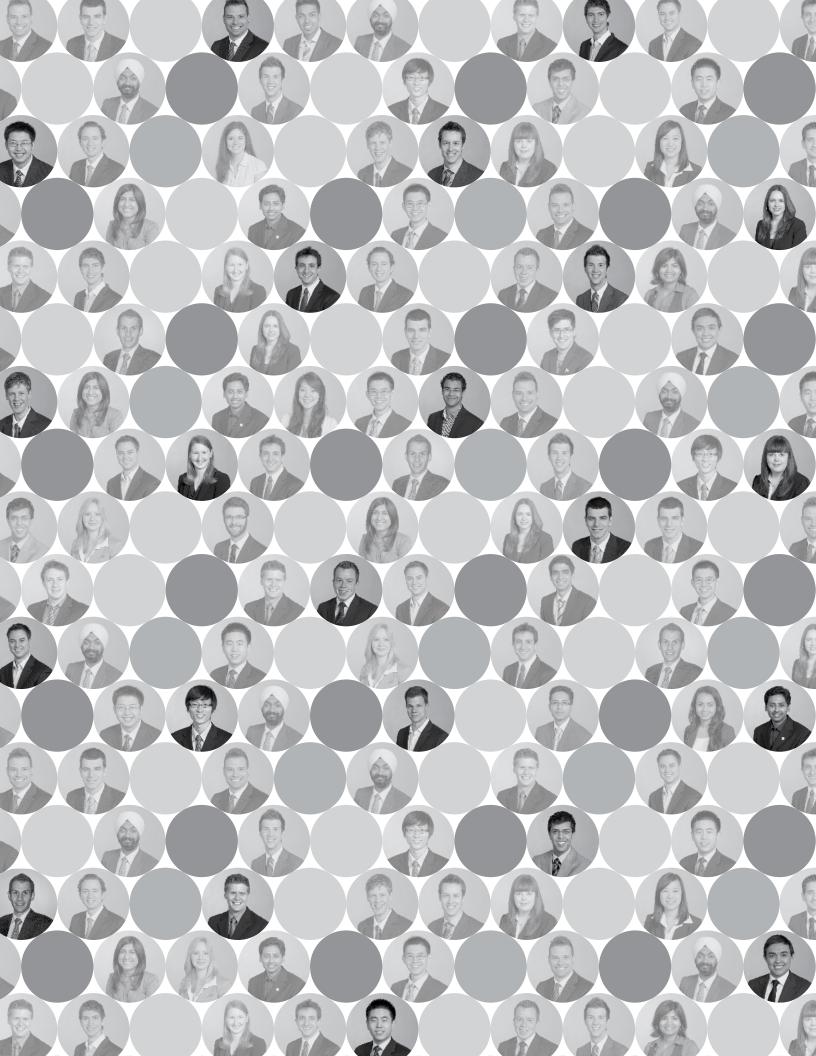
36







To increase Canadian prosperity by developing Canada's next generation of high impact entrepreneurs.

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MESSAGE FROM THE CO-FOUNDERS



After a year on the co-founders' drawing board, The Next 36 launched publicly on September 23, 2010 with the goal of increasing Canadian prosperity by developing high-impact entrepreneurs. Student demand was immediate, and three weeks later the first application season closed with hundreds of applications from across Canada and from Canadians around the world. At our first National Selection Weekend, 100% of successful finalists accepted their spot and, after nine demanding months, all completed the program successfully. The first cohort described the

experience as "transformative," "inspirational" and "challenging," and all of them reported that

The Next 36 was as impactful—or much more impactful—to their growth as their university degree.

This disproportionate impact may be largely explained by the quality of individuals who gave their time to our candidates through this first year. During the Entrepreneurship Institute, some of the world's top faculty taught them lessons directly applicable to the ventures they were building. Over the nine months of the program, 150 CEOs, entrepreneurs and professionals became their mentors, advisors and lecturers to guide them, teach them, listen and answer their questions. What distinguishes The Next 36 from other entrepreneurship programs in Canada and elsewhere is the value of the advice they give, the amount of time they spend and the example they set. They have raised the bar on our candidates' expectations of themselves and increased their capacity for achievement.

The Next 36 began its first year on September 1, 2010 as a program of the University of Toronto, became incorporated as a not-for-profit corporation on February 8, 2011 and a registered charity effective September 1, 2011. Our board of directors, founding patrons, national partners, and other founding donors have provided the seed funding to develop this program and the organization ended the year in a sound financial position. We are grateful for the generosity of time and treasure extended by so many visionary Canadian leaders in this first year, and excited to build on the early momentum we have generated together.

Claudia Hepburn

Executive Director, The Next 36 **Ajay Agrawal** Academic Director, The Next 36 Reza Satchu Founding Chairman & Co-Chair, The Next 36 Tim Hodgson Co-Chair, The Next 36

FOUNDING PATRONS OF THE NEXT 36

Three of Canada's most celebrated business leaders joined together on July 21st, 2011 to support Canada's next generation of high impact entrepreneurs. The Founding Patrons of The Next 36 are inspiring role models who have helped to build Canada, both through their businesses and through their philanthropic leadership.



W. Galen Weston



Paul Desmarais Sr.



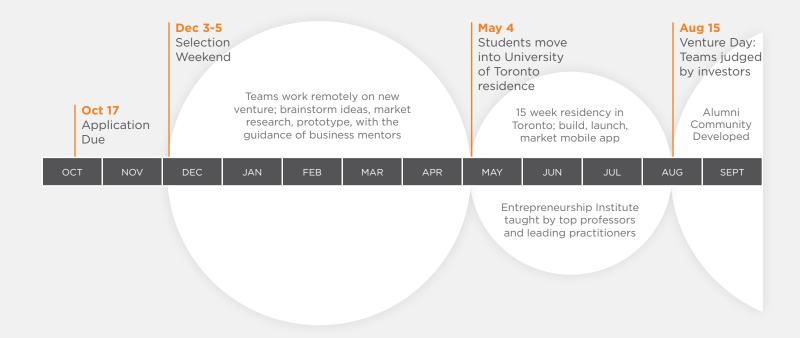
Jimmy Pattison

- " I'M DELIGHTED TO **BE JOINED BY TWO** SUCH LEGENDARY CANADIANS AS JIMMY PATTISON AND PAUL DESMARAIS SR. TO BE ROLE MODELS FOR CANADA'S NEXT **GENERATION OF** NATION BUILDERS."
- W. Galen Weston, Chairman & President, George Weston Limited (GWL)
- "THE NEXT 36 GIVES THEM THE TOOLS TO DO SO: GREAT **ROLE MODELS. HIGH EXPECTATIONS AND** THE RESOURCES TO START A BUSINESS. I AM PROUD TO BE PART OF IT. "
- Paul Desmarais Sr., Chairman of the Executive Committee of Power Corporation of Canada
- "CANADA NEEDS **ENTREPRENEURS** WITH INNOVATION. DRIVE AND LOTS OF CREATIVITY. THE NEXT 36 SETS A GREAT EXAMPLE AND BENCHMARK FOR ALL OF OUR YOUNG PEOPLE. "
- Jimmy Pattison, Chairman & Chief Executive Officer, The Jim Pattison Group

PROGRAM OVERVIEW

The Next 36 offers top Canadian undergraduates a series of life-changing experiences and relationships to expand their sense of what is possible to achieve.

72 CEOs, 40 Undergraduate Students, 10 Mobile Apps and 1 National Prosperity Challenge.



"THE NEXT 36 IS NOT JUST HELPING ME MEET MY GOALS - IT'S HELPING ME REDEFINE THEM."

- Emily Dimytosh, Alumni, The Next 36 (Queen's University - Bachelor of Commerce, 2012)

The Background

The Next 36 is inspired by the success of a course taught by Reza Satchu, Founding Chair, The Next 36. Satchu's course, "Economics of Entrepreneurship," was rated the top course out of 400 undergraduate courses taught at the University of Toronto. This course changed the way students define and tackle problems, pushed them out of their comfort zone and fundamentally altered their personal goals.

The Next 36 builds on the founding principles of this course, to create a series of life-changing experiences and relationships for Canada's most promising students.

" FOR YEARS, I HAVE BEEN LOOKING FOR THE BEST WAY TO HELP YOUNG ENTREPRENEURS AND THE NEXT 36 IS THE PERFECT FORMULA."

- Anthony Lacavera, Chairman and CEO, Globalive, Board of Directors, The Next 36

The Components

New Venture Challenge (December 2010 to August 2011)

Candidates join cross-disciplinary teams of 4 co-founders and work remotely for the next 5 months. Each team is matched with two mentors, professional advisory services, market intelligence, research, capital and other resources to assist them in the speedy development of a mobile venture. Ventures have the opportunity to pitch many times throughout the summer, culminating in Venture Day where they present to investors from across North America.

Entrepreneurship Institute (May to August 2011)

The Entrepreneurship Institute consists of in-class instruction taught by internationally acclaimed faculty and Canadian business leaders.

Candidates are exposed to award-winning short courses on topics critical to entrepreneurs, such as:

- Strategy and Innovation
- The Economics of Entrepreneurship
- Economics of the Internet
- Entrepreneurial Strategy in Technology Markets
- Business, Government and the Global Economy
- Entrepreneurial Finance

The Entrepreneurship Institute includes workshops on venture finance, negotiation, sales, marketing and project management and provides frequent access to Canadian business leaders, who served as mentors or informal advisors to the candidates after their time in class together. The courses taught at the Entrepreneurship Institute are appropriate for students with a broad range of academic backgrounds, and were directly applicable to the issues candidates were confronting in their mobile ventures.

Internationally Acclaimed Professors 2011 Faculty

Ajay Agrawal Peter Munk Professor of Entrepreneurship, University of Toronto, Rotman School of Management Marc Busch Karl F. Landegger Professor of International Business Diplomacy, Edmund A. Walsh School of Foreign Service, Georgetown University

Brendan Calder Adjunct Professor of Strategic Management, Entrepreneur in Residence, Joseph L. Rotman School of Management

Avi Goldfarb Associate Professor of Marketing, Rotman School of Management, University of Toronto

David Hsu Associate Professor of Management, The Wharton School, University of Pennsylvania

Ramana Nanda Assistant Professor of Business Administration, Harvard Business School

Dr. John O'Dwyer Partner, Strategic Advisory International Reza Satchu Chairman and CEO, Alignvest Capital Management

Stewart Thornhill Associate Professor of Strategic Management and Entrepreneurship, Executive Director of Pierre L. Morrissette Institute for Entrepreneurship, Richard

Ivey School of Business, University of Western Ontario



- Up to \$50,000 to launch a business venture in the mobile or tablet environment
- CEO mentorship from Canada's top business leaders and entrepreneurs
- · Academic instruction from some of the world's top faculty
 - A powerful peer network with some innovative students

INAUGURAL COHORT OF THE NEXT 36



◆ Danish Ajmeri University of Western Ontario - Honours in Business Administration, Foodstr



■ Shahed Al-Haque
University of Toronto Engineering Sciences,
Electric Courage





Ronen Benin ►
University of Western Ontario
- Honours Bachelor of Arts
in Business Administration,
Tradyo



◆ Amy Berard Thompson Rivers University - Bachelor of Business Adminstration, DineWithMe



■ David Berkal University of Toronto - Peace & Conflict Studies, Munk School for Global Affairs, Whadyathink





Ryan Brideau ►
University of New Brunswick
- BSc. Physics, BA. Economics
(Honours), PushPal



■ Steven Buzinski
University of British
Columbia - Management,
Foodstr



◆ Krista Caldwell

Quest University Canada

- Liberal Arts and Science,

Winston



" I HAVE LEARNED MORE IN THE LAST NINE MONTHS WITH THE NEXT 36 THAN I DID IN FOUR YEARS AT UNIVERSITY."

- Alumni. The Next 36



◆ Michael Del Balso
University of Toronto Electrical and Computer
Engineering, Playfit



■ Emily Dimytosh Queen's University -Bachelor of Commerce, Whadyathink





Shane Gu ►
University of Toronto Engineering Science,
PushPal



■ Prateek Gupta McMaster University -Integrated Science, befitting



■ Tulika Gupta University of Toronto -Electrical and Computer Engineering, Posterboard





Gideon Hayden ►
McGill University
- Management,
Tradyo



◆ Eran Henig

 University of Toronto
 Specialist in Computer
 Science and Economics,
 Tradyo



■ Salima Hirji
University of British Columbia
- Sociology Major with
Migration/Globalization
Studies Minor, DineWithMe

INAUGURAL COHORT OF THE NEXT 36



■ Shahob Hosseinpour
McMaster University - Bachelor
of Health Sciences (Honours)
- Global Health Specialization,
Whadyathink



◆ Pilwon Huh University of Waterloo -Double Major in Computer Science and Computational Mathematics, DineWithMe





Saumya Krishna ►
University of Western
Ontario - Health Sciences,
Economics, Scholar's
Electives, Playfit



■ Stephen Lake
University of Waterloo Mechatronics Engineering,
Playfit



Mindy Lau Columbia University -Economics, Winston





Mitchell Lesbirel ►
Dalhousie University Bachelor of Management,
PushPal



▼ Ke Li

University of Toronto
Commerce and Computer

Science, befitting



■ Dan McCann Queen's University -Commerce, befitting

"THE NEXT 36 HAS GIVEN US THE COURAGE TO DREAM BIG, THE SUPPORT TO EXECUTE ON OUR IDEAS, AND THE ABILITY TO MAKE A DIFFERENCE IN CANADA IN THE FUTURE."

- Cathy Han, Alumni, The Next 36 (University of British Columbia, 2011)



◆ Nadeem Nathoo
University of Western
Ontario - HBA (3rd & 4th
year), PushPal



◆ Aidan Nulman
University of Toronto Psychology & Cinema
Studies, Winston

Aidan

**Toronto Toronto Tor





Parvinder Sachdeva

Ryerson University Bachelor of Commerce
in Business Management,
Posterboard



Michael Schmidt
 Queen's University Engineering Science,
 Posterboard



■ Holly Smith University of Western Ontario - Science, Electric Courage





Philippe Vennes >
Bishop's University Finance, befitting



■ Rachael Vriezen
University of Guelph Bachelor of Arts, International
Development, Foodstr



▼ Yilun Zhang
 University of Toronto Mechanical Engineering,
 Winston





FIRST COHORT PROFILE

of first year alumni stated that "9 months of The Next 36 were AS or MORE valuable than their 4 years of university."



Number of Students per Area of Study

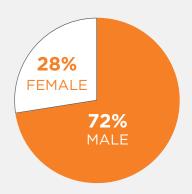
- Commerce/BBA
- Engineering
- Science
- Arts

The Next 36 Cohort Spreads Across Canada

- Bishop's University
- Columbia University
- Dalhousie University
- McGill University
- McMaster University
- Queen's University
- Quest University
- Ryerson University
- St. Mary's University

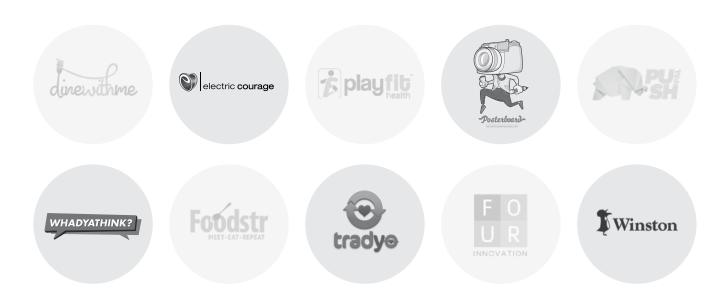
- Thompson Rivers University
- · University of British Columbia
- University of Guelph
- University of New Brunswick
- University of Ottawa
- University of Toronto
- University of Waterloo
- University of Western Ontario

Candidates by Gender



THE VENTURES

The Next 36 ventures gave over 100 pitches, launched six apps and appeared on national television five times. Seven of the ten ventures were continuing this fall to build their product and raise funding.



Electric Courage Secures 2nd Round of Financing

In early July, mobile flirting app, Electric Courage is the first venture of The Next 36 to secure \$100,000 of financing from a private investor at a post-money valuation of \$500,000.

Whadyathink? on CBC's The National

On July 21st, CBC spent a day in the life of Whadyathink, a customer feedback mobile app. Cameras followed this venture from team strategy sessions to client meetings at Smoke's Poutinerie and The Ontario Science Centre. The footage aired on The National on July 22.

Four Ventures Featured on The Pitch

PlayFit Mobile, Whadyathink, DineWithMe and Electric Courage pitched live to a panel of seasoned investors on BNN's "The Pitch".

All ventures received:

- Up to \$25,000 in cloud hosting from Rackspace
- Rogers smartphones and plans
- Ernst & Young media training
- Access to Osler legal services
- Presentation Skills and Sales & Negotiations Workshops
- MaRS Market Research

THE NEXT 36 **WAS FEATURED** 24 TIMES IN NATIONAL MEDIA **OVER THE PAST** YEAR.

CBC: THE NATIONAL

"It's a boot camp for some of Canada's best young brains." Jul 22, 2011

WEB STATS







712 Facebook Likes **587** Twitter Followers 29,169 YouTube Views

GLOBE & MAIL

"It's aimed at the best students with the highest potential." Jul 23, 2011

306,872

Website views of thenext36.ca

140

Venture Vlogs (Video Blogs)

FINANCIAL POST

"The Next 36 is the most intense, hot-house effort to force grow entrepreneurs ever attempted in Canada." Jul 26, 2011

TECHVIBES

"There are simply very few organizations that could parallel what The Next 36 has tried to do." Aug 17, 2011

MACLEANS

"They're rubbing shoulders with some of Canada's most prominent business leaders."

Mar 2, 2011

OUR FIRST PARTNERS



"Innovation and entrepreneurial leadership are the lifeblood of the Canadian economy. The elite mentorship and world-class instruction offered to The Next 36 make it a dream opportunity for Canada's most ambitious students. In a few years, I expect that top recruiters and graduate schools will view it as a hallmark of superstar undergraduates."

- David Naylor, President, University of Toronto

II ERNST & YOUNG

Quality In Everything We Do

"Especially in challenging times, it's the big thinkers who take bold actions to create jobs, generate wealth, open borders and improve the lives of millions in their own communities and beyond. At Ernst & Young, we're big believers in the power of entrepreneurship and innovation. That's why we're so pleased to support The Next 36 in their quest to strengthen Canada's next generation of innovators."

- Trent Henry, CEO, Ernst & Young Canada

MaRS

"The Next 36 offers smart, ambitious students an intense, immersive, inspiring entrepreneurial experience – just as they launch into their careers. They see what is possible for themselves and for Canada. These students will reap enormous benefits from this experience in the years ahead. And fortunately, so will Canada."

 Ilse Treurnicht, CEO, MaRS Discovery District and Board of Directors, The Next 36



"The mentorship and partnership between Canada's top business leaders and budding entrepreneurs make The Next 36 a truly powerful and unique program. It's incredibly exciting to support a program that helps young entrepreneurs build successful, impactful businesses right here at home on Canadian soil."

 Nadir Mohamed, President & CEO, Rogers Communications and Board of Directors, The Next 36

MAJOR EVENTS



May Kick-Off Pitch Event



Women Leader's Dinner



Announcing the Founding Patrons of The Next 36



Anthony Lee, Founder of C100 speaks at Venture Day

National Selection Weekend

Sixty-four students from across Canada participated in an intense weekend of interviews, workshops, keynote addresses and idea generation. Featured speakers included Nadir Mohamed, Jim Fleck, Kunal Gupta and Marc & Craig Kielburger. Thirty six students formed the first cohort.

May Kickoff Pitch Event

Less than 24 hours after arriving in Toronto to begin the Entrepreneurship Institute, ten ventures pitched for first time in front of their mentors, investors and fellow candidates

An Evening with Frank McKenna

Frank McKenna, Deputy Chair, TD Bank Group and former Canadian Ambassador to the U.S. and Premier of New Brunswick addressed The Next 36 on the importance of entrepreneurship to Canadian prosperity, at the top of the Toronto Dominion Bank Tower.

Investor Pitch Breakfasts

In early July, angel investors and VCs got a sneak peak at ten mobile ventures that would be pitched on Venture Day.

Behind the Scenes at Polar Mobile

Kunal Gupta, CEO of Polar Mobile, welcomed The Next 36 into Polar's headquarters to learn about this successful start-up.

Women Leader's Dinner

Nancy Lockhart, Chief Administrative Officer of the Frum Development Group. hosted the young women of The Next 36 at her home to meet a diverse group of outstanding female leaders.

Announcing the Founding Patrons of The Next 36

All candidates and many of Canada's top business leaders gathered in the garden of W. Galen Weston and the Hon. Hilary Weston to recognize Mr. Weston, Paul Desmarais Sr. and Jimmy Pattison as the Founding Patrons of The Next 36.

Social Entrepreneurship Workshop

Johann Olav Koss, Founder of Right To Play, and Carolyn Acker, Founder of Pathways to Education Canada, treated the candidates to a discussion on creating impact beyond the bottom line.

An Evening with Trent Henry, Chairman and CEO of Ernst & Young Canada

Ernst & Young hosted the candidates of The Next 36 and an outstanding group of past Entrepreneurs of the Year at a dinner on the 31st floor of the E&Y National Headquarters.

Venture Day

The culmination of the Entrepreneurship Institute featured nine businesses pitching to investors from across North America. 250 guests attended the graduation ceremony to learn who would receive the awards for Valedictorian, Satchu Prize and Outstanding Venture.

MENTORS









"I COULDN'T BE MORE
IMPRESSED WITH
WHAT THE NEXT 36
HAS ACCOMPLISHED
IN A SHORT PERIOD
OF TIME. THE QUALITY
OF THE STUDENTS
HAS BEEN MIND
BLOWING AND THE
SUPPORT FROM
SOME OF CANADA'S
BEST BUSINESS
LEADERS HAS BEEN
INCREDIBLE."

Jordan Banks, Managing Director,
 Facebook Canada and Mentor,
 The Next 36

Jordan Banks

Managing Director, Facebook Canada

Charlotte Burke

Independent Board Member and Advisor

Brendan Calder

Adjunct Professor of Strategic Management, Entrepreneur in Residence, Joseph L. Rotman School of Management

Joseph Canavan

Former Chairman & Chief Executive Officer, Assante Wealth Management; United Financial Corporation

Jason Farris

Founder, circaNow

Charles Field-Marsham

Executive Chairman, Panafrican Group

James Fleck

M. Wallace McCutcheon Professor of Business Government Relations, University of Toronto

Krista Jones

Practice Lead for the Information technology, Communications & Entertainment Sector, MaRS Discovery District

John Kelleher

President & CEO, RHB Group

David Masotti

Co-founder & Executive Chairman of Defvrus Inc.

Susan McGill

Senior Advisor, MaRS Discovery District

Francis Shen

Chairman & Co-Chief Executive Officer, Aastra Technologies Ltd.

Kevin Sullivan

Deputy Chairman, GMP Capital

Mark Zimmerman

Senior Advisor, MaRS Discovery District

- " MENTORING THESE
 STUDENTS HAS BEEN
 WITHOUT A DOUBT
 THE MOST VALUABLE
 NON-PROFIT ACTIVITY
 I HAVE DONE IN MY
 CAREER."
- Charles Field-Marsham, Executive Chairman, Panafrican Group and Mentor, The Next 36

BOARD OF DIRECTORS



Ajay Agrawal Peter Munk Professor of Entrepreneurship, Rotman School of Management, University of Toronto



Marc Busch Karl F. Landegger Professor of International Business Diplomacy, Edmund A. Walsh School of Foreign Service, Georgetown University Adjunct Scholar, American Enterprise Institute



Joseph Canavan Former Chairman & Chief Executive Officer, Assante Wealth Management; **United Financial** Corporation



Samuel Duboc Co-Founder & Partner, EdgeStone Capital Partners Chairman of the Board, Pathways to Education Canada



Charles Field-Marsham Executive Chairman, Panafrican Group



Scott Griffin Kinetics Engineering Corporation



Claudia Hepburn Executive Director. The Next 36



Tim Hodgson Special Advisor to the Bank of Canada & former Chief Executive Officer, Goldman Sachs Canada Inc.



Anthony Lacavera Chairman & CEO, Globalive



Meneley Vice Chair, Head of Global Investment Banking, TD Securities & Executive Vice President, Wholesale Banking, TD Bank Financial Group



Mohamed President & CEO. Rogers



Reza Satchu Chairman & CEO. Alignvest Capital Management



Francis Shen Chairman and Co-Chief Executive Officer, Aastra



Ilse Treurnicht CEO, MaRS **Discovery District**



WHO IS INVOLVED

Rackspace Hosting

Thank you to more than 200 individuals who have contributed to the success of our first year! This includes over 3600 volunteer hours.

Founding Patrons

W. Galen Weston Jimmy Pattison The Hon. Paul Desmarais

Major Donors

Joseph Canavan Samuel Duboc Charles Field-Marsham Scott Griffin Tim Hodgson Anthony Lacavera Patrick Meneley Reza Satchu Francis Shen Kevin Sullivan The W. Garfield Weston Andrew and Valerie Pringle

Other Donors

Ajay Agrawal The John Dobson Foundation John Donald Claudia Hepburn Mark Wiseman and Marcia Moffat Rustom and Zarina Satchu Peter Lamm

In-Kind Donors & Contributors

MaRS Discovery District Rogers Communications

University of Toronto BCG The Boston Consulting Group The BrainStorm Group CISCO Systems Canada Inc. John Armitage Alex Baker Alexander Banh Jason Bechtel Suresh Bhat Tad Brown Brendan Calder Christian Catalini David Ceolin Hemant Challapally Martin Croteau Jacqueline Cyr Don Duval Michael Fekete Martha Fisher **Bob Froese** Jim Grav Ann Hatch Julija Hunter Doug Hyatt LaDanna James Helen Kula Chor Lam Sarah Legault Jacoline Loewen Nick Longo Erin Lynch Jacquie Labatt Nancy Lockhart

Steve Moate Colleen McMorrow Vivek Mehta Gillian Morrison Amanda Olliver David Palmer Tony Pampena Kelly Peace Jackie Ranahan Erin Rogers Annie Simpson Kwan Song Laurie Stevens Geoff Taber Arshia Tabrizi Joanne Thomsen James Tucker Michael Watts Graham Weston Pai-Ling Yin

Mentors

Jordan Banks Charlotte Burke Brendan Calder Joseph Canavan Jason Farris Charles Field-Marsham James Fleck Krista Jones John Kelleher David Masotti Susan McGill Francis Shen Kevin Sullivan Mark Zimmerman

Speakers Carolyn Acker

Jordan Banks Ivan Brockman Joseph Canavan John Carbrev Dan Debow Samuel Duboc Joel Feldberg Saul Feldberg Charles Field-Marsham Jim Fleck Jim Grav Kunal Gupta Ronnen Harary Trent Henry Danial Jameel John Kelleher Craig Kielburger Mark Kielburger Helen Kula Johann Olav Koss Anthony Lacavera Pierre Lassonde Peter Lamm Lee Lau Anthony Lee Joe Manget Rebecca McDonald Frank McKenna Colleen McMorrow Patrick Meneley Nadir Mohamed Pierre Morrissette Ramana Nanda David Naylor



Osler, Hoskin & Harcourt LLP



Raymond Luk









■ Ernst & Young

"THE NEXT 36 GIVES YOUNG CANADIAN ENTREPRENEURS ALL THE TOOLS THEY NEED TO HAVE AN IMPACT ON THE GLOBAL STAGE. YOU WON'T FIND THIS MIX OF EXECUTIVE-LEVEL MENTORSHIP, TOP INSTRUCTION AND RESOURCES ANYWHERE ELSE IN THE WORLD."

- Kunal Gupta, CEO, Polar Mobile

Jonathan Rose Rick Spence Ilse Treurnicht James Tucker W. Galen Weston Joseph Wilson Mark Wiseman Jon Worren

Application Judges

Jennifer Aiello James Appleyard Barry Bisson Brendan Calder Olga Chernykh Jason Cooper Richard Costely White Stephen Couchman J.F. Courville Brian Cuff Malkin Dare Jason Farris Joel Feldberg Denise Figueiredo Randy Gladman Douglas Grant Amy Harder Bruno Hentschel Dennis Hewko Tim Hockey Jason Robert Kenney Michael Kuhlmann

Naeem Lakhani

Sonya Lockyer

Phipps Lounsbery

Erin Lynch Elizabeth Lyons Nancy Mathis Ron Moore Stephen Murdoch Van-Khanh Nguyen Mugur Padure Adam Panasiewicz Andre Perey Jonathan Polak Shane Pounder Felicia Christine Predie Michael Reitsma Irina Richter **Brad Ross** Anna Shynlova Robert Sinclair David Smith Andrew Stronach James Tucker Andrew Willis Kegan Winters

Selection Weekend **Volunteers**

Christian Catalini Melissa Holoday Naeem Lakhani Elizabeth Lyons Gillian Nation Adam Panasiewicz Mugur Pudure Rob Sinclair Ronald Tsang Jennifer Turliuk

Charitable registration number: 81518 8403 RR0001 (Effective September 1, 2011)

Photography: Jacquie Labatt/Martha Fisher, Andre Van Vugt

Staff

Claudia Hepburn Dray Perenic Price Christian Catalini Annick Dufort Jon French Gillian Nation

Audit **Committee**

Joe Canavan Patrick Meneley Mark Wiseman



for their generous support in making this Annual Report possible

